

Center for Social Inclusion

Our project consists in building one of the most comprehensive Sport Climbing gyms worldwide. It will be used as a Center for Social Inclusion in order to expand and improve the quality of the five social programs developed and being run in our country, Uruguay, by our Sports Climbing Foundation, **La Muralla**.

This Center will be available free to different orphanages and centers that are oriented toward assisting Uruguayan infants, children and adolescents. An important characteristic of our Center is that it will always be open to the entire community. The Center will be open to all citizens who may want to participate in our community, therefore being an incredible tool in the service to our society. All citizens will have the opportunity to volunteer in our many community service programs. For example, they can work directly with the children, help with the collection of needed equipment and supplies or help us with improvements to our Center.

We are speaking, therefore, of a Center that is friendly and open to all people and institutions. The Center will create spaces that allow expression, integration and participation. We will thus create an eye opener for the entire community. We awaken within the heart of each citizen the necessity to create opportunities that allow social inclusion for all those who are not as fortunate.

One of our principle objectives is to instill within each Uruguayan pride in their individual choice to do social work, incorporating these activities naturally into their day-to-day lives.

We understand that to be a good citizen does not only mean to fulfill one's family duties, to pay one's taxes or to obey the law. To be a good citizen is to also open one's eyes to the many needs of the greater society and to help fulfill those needs. It is to protect those who are weak and to have an active attitude when faced with any form of injustice and to do everything in one's power to fight it. A good citizen has a lifetime understanding that a Uruguay that is unjust toward one is a Uruguay that is unjust toward all. A world that is unjust toward one is a world that is unjust toward all.

In order to build this Center which will have the principle purpose of developing Social Integration Programs in Uruguay, we will not just count on the interests of the individual citizen; we also hope to capture the interests of and to celebrate agreements of mutual cooperation between **La Muralla** and Uruguayan and worldwide institutions and companies.

The present Project and the five different Social Integration Programs that are being run by **La Muralla** have been certified with "Declarations de Interés Ministerial" by the Uruguayan Ministry of Social Development, Ministry of Public Health and the Ministry of Tourism and Sports.

The National Office of the President of Uruguay is in the process of awarding the Project and the Five Programs of **La Muralla** the "Declaration de Interés Nacional."

Benefits to the Institutions and Companies that Support and Sponsor this Project:

Because of the non-profit status of our Project, we are not able to reward in any monetary way but the rewards take on many different, more fulfilling forms:

Institutional Image:

The participation in this Project creates an excellent opportunity to become a unique company or institution that differentiates itself and builds a strong position above others in the community. It is an excellent opportunity to transmit to Uruguayan society and to the world what it represents as an institution or company, what is their purpose and how they execute their projects and goals.

The Project offers the opportunity to demonstrate the capacity that the company or institution has to respond to the needs of the community and what benefits that their actions have on the many different people that are assisted by the Center. The company or institution is then strongly tied to the mission of social responsibility by their support of the Center whose activities are oriented toward satisfying the needs and expectations of its members, of society as a whole and all who benefit from their activities and also

from the constant preservation and care of the environment.

As you can see and appreciate from the included virtual representation of the Center, we will have one large wall in the central hall that is to be used as an honored place of recognition and gratitude. On this wall we will display all the logos of the companies and institutions that continue to sponsor the Project and make it possible. Also, the building will have areas with great opportunities for publicity and advertisements such as banners, informational brochures and fliers, clothing, etc. Because one of the Project's most important goals is social inclusion, the Center will be visited daily by people from all walks of life and from all socioeconomic and multigenerational groups. Therefore, there is great opportunity for outreach and exposure to a diverse cross section of society by the companies and institutions involved.

Presence in the Media:

Because of the news-worthy characteristics of our activities and because they awake the interest of the media, **La Muralla's** Programs are constantly covered by television stations, radio and newspapers. This new Project is already renewing great interest from national and international outlets because of its unique and revolutionary concepts for the new society we are all working toward. It is obvious that the companies and institutions that support and sponsor the Center and its activities will greatly benefit from their involvement.

We are preparing an inauguration where the President of Uruguay and his team, representatives of all the National Ministries, the Mayor and city officials from Montevideo, and many different organizations working toward a better world will be present.

Background:

Since April 2007 **La Muralla** has carried out one of our very important social programs, "**I'd Rather Be Climbing**", which has targeted at-risk children and adolescents from low income and troubled families.

As is clear from all the evaluations conducted by different institutions in charge of the children, the program has been very successful and has had a very positive impact on the children's lives. It is because of this reason that we have decided to expand, trying to reach as many children as possible.

The program is to provide physical education classes, specifically sport rock climbing, to children and young people who have been socially excluded on many levels. Classes are currently offered in our climbing center. **La Muralla** is located on the premises of the **Christian Association of Youth (YMCA)** in Montevideo, Uruguay.

Using the sport of rock climbing as a tool, the program creates opportunities for integration, on socio-cultural and intergenerational levels. The programs are intended for children and adolescents, 3 to 18 years of age, of low income and troubled backgrounds. Many of them are orphaned, on the streets or abandoned or from histories of physical and sexual abuse.

These children and youth have the opportunity to interact and participate in all our activities, together with the other climber members of **La Muralla**. These are children, youth, adults and seniors, members of the **Christian Association of Youth**, who are in different and diverse and, many times, more optimal socio-cultural situations. Within this interaction are also included people with disabilities (people with motor disorders, Down syndrome, autism, psychosis, etc).

This currently makes up one of our social programs for children and young people with special, troubled and limited resources. Our purpose is to integrate the great diversity that makes up our society into a cohesive and harmonious entity.

Objectives of our programs

De-Institutionalization:

One of the objectives of our programs is to work with children and adolescents who have been chronically institutionalized, giving them full support in their pre-de-institutionalization, called "pre-

discharge." This stage presents a critical opportunity to strengthen preparation for subjectivity and the full exercise of rights, aimed at building an autonomous and self sufficient life project.

Given this situation, our programs include social and labor integration and proposed construction of a viable future. Therefore, with the young people, the program creates an effective response to the situation of discharge, including self-reliance and active participation in developing a life plan.

After the presentation of the methodology and results of our program, this paper presents two central themes:

- The relationship between public, private and civil society in creating a network that, from non-care practices of social responsibility, results in concrete action for social inclusion.
- The empowerment of youth, before the time of discharge, based on personal motivation and interests and the construction of a proposal for independent living, while respecting differences and capitalizing on the knowledge acquired by each. It also describes the three stages of the program: Orientation Workshop and Reflection; Research and Support Center for Vocations and Employment; and Support and Referral Toward the Network of Labor Resources of the Program.

Through the dynamics of the classes and integrational endeavors that are continually generated at **La Muralla**, the children acquire tools that help them socially integrate and to collaborate in their process of deinstitutionalization. Sport climbing has a great ability to change the way people conduct their lives. It helps by naturally and gently steering a child toward better conduct and away from bad or harmful habits. The intrinsic elements of our sport creates constant situations where the climbers have their lives in the hands of another partner, so each young person learns that their actions have consequences and that they must be responsible for those consequences and that we all must take care of each other. This activity generates more responsible individuals, moving them from that place of liability upon institutions to a more secure place where they can provide for themselves the necessities of life.

Throughout this process we generate spaces where children and adolescents of different programs help children less fortunate. We strive to prove to each child that they are able to help others, to be productive, removing them from the usual passive position that they are accustomed, moving them to more active and personal growth.

They learn that the achievements in their lives depend on hard work and the degree of commitment they are willing to assume.

Losing Social Invisibility:

Through prolonged participation in our activities (exhibitions, camps, outings, climbing parties, etc.), the children of our social programs lose their invisibility (invisibility due to poverty, physical disabilities, social misbehavior, etc.) The learned behavior of getting visibility and negative attention through expressing one's self with violence and acting out is removed through caring and positive re-enforcement.

The dynamics of our operation allow the kids to have a say in all the aspects and decisions of our activities, including participating in the design and the workings of the gymnasium and the assembly of the routes to climb.

It is in our interest that the children establish a bond with our institution, generating a sense of ownership of the facilities and the equipment they use in the activities. The children learn that they are citizens with rights and obligations. This leads them to respect others, to care for the common good and to work in a community seeking a better future.

We help the children to be aware that there is a common purpose and each individual within **La Muralla** is an important and integral part of it. Everyone has something unique to contribute.

Reclaiming the male figure:

Another purpose of our activities is to help vindicate the male figure in the life of the beneficiaries of our program of social inclusion.

Usually the male figure is absent or has very little presence in the lives of these children, many of whom were abandoned by the father. Many male figures are in prison or addicted to drugs and alcohol or dead from lives of violence. Many fathers simply disappear from the child's life with no explanation, leaving a lifetime of confusion, questions and hurt.

This reclaiming of the male figure in the lives of our students is through interaction with **La Muralla's** other climber members (many of them fathers of families), and primarily through our teachers and coaches who are mostly men, with good presence, with a correct form of expression, who are living lives of integrity. Each man educates, imposes discipline and limits, sets examples through his own behavior while showing love and affection for his students.

We have observed over these last four years that these teachers play an incredible role beyond the formal techniques that can be taught in their classes. This has become a benchmark to follow: Men showing kindness and affection toward women and their children. Men having a protective attitude toward their family and others. Men creating lives where violence is absent. Men who are strong and masculine and sensitive and who see that these are not mutually exclusive qualities. Men who are able to give and receive love, proud and conscious of their role and family obligations.

Awareness of society:

Through our programs we are helping to raise awareness within our society, seeking to expose the need to create opportunities for integration for those less fortunate.

To a greater or lesser extent we are all responsible for the past, present and future of children and adolescents of Uruguay and all the world and we all have a social responsibility which we cannot ignore.

It has been extremely gratifying to witness the results of our programs throughout these last 10 years, as **La Muralla** has been working on the development of all our social inclusion programs. We realize that we need only give opportunity and the necessary care to the less fortunate in our society and we will see their own potential take root and grow and entirely change the course of their lives.

Importantly, **La Muralla's** programs have already proven that they can unlock the hidden potential of each individual in the pursuit of values such as hard work, focus, freedom, solidarity, respect, honesty, integrity, pride in one's decisions, physical health, loyalty, the decision to trust and to be worthy of trust, self-determination and participation.

Our Programs clearly illustrate how these values can gently guide a lost child to create for themselves a bright and hopeful future in which they actually have encouragement to dream big and to take control of their own life.

Impact of this project in our programs and society:

It is in our interest to build a new Sports Climbing Center which will have a favorable impact on both the number of kids that participate in our social inclusion programs and the quality of each program.

The new Center's facilities will be available to **INAU, the Child and Teen Institute of Uruguay**, and all other institutions that contract with us to participate in our programs. Attached is the virtual representation of the Center's facilities.

Increased number of beneficiaries:

Our interest is to increase the number of students in our programs. Our program is currently designed for 300 children and adolescents. Our aim is to increase the number to at least 1,000 beneficiaries and more. The increase in the number of students will not only have a direct impact on the children related to our programs but it will also positively affect their families.

Throughout the life of all of our programs we have strived to include the families of our students, encouraging those who participate actively and showing gratitude to all family members who appreciate the value of our programs and hope to generate changes in our society.

One of the ways in which this new center will help increase the number of children is its much greater size and capacity load. It will be conditioned to accommodate at least to 200 climbers at one time. This feature will allow our program's classes to be easily made up of 50 students.

Another feature that the Center will be able to have is an improved and more extensive schedule, which will be from 9:00 am to 10:00 pm every day of the week if necessary, 365 days a year.

Presently our program operates Monday through Friday from 8:00 am to 1:00 pm, with a maximum of 25 students per class, making it impossible to serve the many needs of more than 300 children. There are presently dozens of institutions with thousands of at-risk children waiting to be able to take part in our programs.

Quality of the Programs:

The quality of our programs will be improved in several respects:

So far the classes of our regular members (members of the Association of Christian Youth, **YMCA**) and the classes of children and adolescents participating in our inclusion programs are at separate times during the day. Due to lack of space, integration time can only occur when **La Muralla** organizes special activities such as camps, outings, exhibitions, climbing parties or meetings where we meet for lunch or dinner in celebration of any occasion.

In this new center, we can arrange classes so that our regular members (climbers who pay a monthly fee for use of facilities) and the children in the program can work together, sharing the same class. In this way one hundred percent of the time will be used as an opportunity for integration.

Another improvement to the quality of the program is the use of and benefit from all the facilities of the Center by the children in the programs. Presently, the children are only able to use the facilities of our climbing gym; not having permission from the **YMCA** to access the rest of their facilities. In this new center all children will have the same rights and same obligations of conduct that the other climbing members have, therefore affording them complete inclusion in every field of activity.

Students in the program may access the new climbing center with a higher weekly frequency than they are able to at present, especially when the school or organization they belong to considers it to be beneficial for him. This situation is not possible in the current center due to the small number of students who can participate in our classes.

The new center will have space set aside for relaxation and recreation, where there will be movie projectors, videos and documentaries, and a TV viewing area. We will create a beautiful and comfortable area where all the climbers can enjoy breakfast, lunch or snacks and even a quiet area where students from elementary to high school can read and study and do homework and have access to wireless internet connection. A virtual representation of these areas is attached.

In our quest to improve the quality of our programs and provide tools that help our kids in their employment and vocational goals, the Center will have a classroom in which they are offered different courses, including language classes, employment counseling and even tutoring for school curriculums for elementary and high school students.

Meetings:

Another of our expectations is to allocate an area of the new Center for the construction of a kitchen that also has a barbeque and communal area which will allow us to hold more meetings throughout the year. These meetings are highly valued by **La Muralla** and the different institutions in charge of the children, as it has generated some very interesting situations where all climbers work together preparing food, telling stories of our climbing, watching videos of different parts of the world or our activities.... joking, laughing, and behaving like one, big happy family.

The value of these meetings is not only indispensable to the integration of children in our programs; it also helps them grow in understanding of all aspects of Uruguay and the world in ways they may never

have seen before. It also shows a different reality to our regular members and their families. We appreciate that these times of cultural encounters and intergenerational diversity help each Uruguayan to cultivate social awareness towards the most vulnerable.

We have shared extremely rewarding revelations by some of the regular members and their families, where they have gained an understanding that the children and adolescents of **INAU** are not the despised trouble makers or criminals they had always thought them to be. They have learned through hands-on experience and contact that these are children and adolescents who need a chance and that they have a huge potential waiting to be discovered. Children and adolescents with their great capacity for resilience can form happy families in a society committed to trying to work for a better future.

Employment and Vocational Services:

One of the limitations that has complicated job placement for young people is their lack of experience and job references. This is even more complicated when these young people have no appropriate clothes and shoes on the occasion of being presented with a job interview.

In this sense, one of the purposes of our Climbing Center will be to provide work training and experience with recommendations to future employers. The Project will provide young people in our programs a workplace at the Center, providing internships. Our priority will be to give employment to the youth of our social inclusion programs and to our students with disabilities who belong to our programs for people with special abilities.

Due to the climbing and altitude rescue skills our students learn at our Center, they become the ideal personnel for construction companies and in other industries that perform work at heights using climbing techniques.

Our new Center will offer free courses to people in need who wish to learn this trade as an avenue toward entering the workforce.

It is important to note that **La Muralla** is the only organization in our country specialized in the teaching of work at heights. All of our security systems are certified by the College of Engineering and approved by the Department of Mechanical and Electrical Installations of the Municipality of Montevideo.

Another way in which this project will help those seeking to enter the labor market through our programs is the creation of a Donation Center at our facilities intended to receive clothing and shoes donated by the general population. This center will focus on the collection of garments intended for low-income people. These will be cleaned and distributed to anyone in need and seeking to help those who need clothes and shoes to be presentable during a job interview, thus helping in the employment of the poor.

La Muralla plans to establish relations with the Ministry of Labor and other organizations engaged in the labor market in order to carry out, in our classroom, courses and talks on employment and career ventures. These classes will be aimed at the beneficiaries of our programs as well as their families.

Programs in schools and colleges:

As one of our services to the community and given that one of our goals is to promote rock climbing and its benefits throughout Uruguay, **La Muralla** will establish a program for students in public schools and colleges where students will have access, free of charge, to our facilities. This program will ensure that all schools and public high schools in Montevideo and the Interior can participate in our activities on a rotating basis.

Bedrooms:

Our objective is to find a suitable location with sufficient space for our Climbing Center because our goal is to construct an area that will function as bedrooms. These rooms will be equipped to serve a minimum of 20 young people, disadvantaged students within the country who want to come to Montevideo to complete their studies. This

service will be coordinated jointly with the organization **INAU**. Students may use all facilities of the Center and even have meals taken care of. A virtual representation of these facilities is attached.

Climbing Center Site Characteristics

- The Climbing Center will be located in an easily accessible area, which needs to be attractive to our regular members wishing to register and use the facilities. We are researching locations in Pocitos or downtown Montevideo. We are aware that a building with the dimensions we need is more likely to be found on the outskirts of Montevideo. The construction of this center in less desirable areas will not help us in our mission of integration for the children. The idea is to get them out of their accustomed environments and to show them another side of town, letting them see most clearly that they are equally entitled to all that is good about their city of Montevideo. The goal is that they know that they are a part of our Center, which will be ready to receive them in a safe, pleasant, clean and lovely environment enjoyed by all. They see that they deserve, like everyone else in the city, to be respected and treated with care.

The Center should be a warehouse sized structure, big enough to perform all of our activities, including the following:

- Rock climbing minimum area. height: 80 feet, width: 15 meters and length: 20 meters.
- Recreation Area large enough for public lobby, video room and classroom.
- Area for the kitchen and communal meeting space.
- Area for showers and changing rooms to serve 50 people.
- Area for the bedroom with space for 20 beds (this number may change) for disadvantaged students from the country's interior.
- The site may be used for private children's and corporate parties. The money raised will be used to maintain security systems and to ensure the proper upkeep and daily operations of the Center.

The Center will grant access to anyone interested in learning the art of climbing, creating a program for paid partners; these partners will pay a monthly fee to use the facilities. This fee will be extremely affordable (about 400 pesos, money that will be used to pay salaries of **La Muralla** employees and to help with the necessary upkeep and operational expenses). Keeping this fee small will guarantee a large and constant membership of climbers to help us in our goal of integrating the children in the programs with others from the community. For those who are interested in becoming members of our center and have no ability to pay, we will develop a grant and intern program.

- The Climbing Center will also be used by the various centers of **INAU** as a place of recreation 365 days a year, with advance notice and scheduling. The Center will always be a place of creative solutions for their children, even when other outlets are closed to them, preventing the children from ever feeling frustrated or lost, without a place of refuge. At the **La Muralla Climbing Center** all children in need will find a permanent, beautiful and safe place where they will always be joyfully and lovingly received.

How Children and Adolescents Can Gain Access to Our Program

La Muralla, through years of extensive networking, has gathered together more than 20 institutions dependent on the **Child and Teen Institute of Uruguay (INAU)**. Most children and adolescents who attend our program participate in it thanks to an agreement we have with **INAU**. They have access to our Climbing Center at the **YMCA** every morning throughout the week.

Other institutions to which we provide our services: **Children's Villages, United Gurises, the Municipality of Montevideo**, Children Section Community Center, Early Childhood Education, "The Turtle," Our Children Program of the IMM.

We are currently establishing an agreement with the **Ministry of Social Development**, of which 150 children and young people may be benefited by our program.

These institutions are responsible for selecting the children who attend the program, providing

medical records, and providing food and transportation for activities outside the gym and for transportation of their children to our Center.

All these institutions have, as of now, been receiving our services free of charge since the beginning of the programs, not making financial contributions to the program. We have been covering the costs of program with our own funds from inception but in order to continue the needed expansion to thousands of children who need us, we are seeking help beyond our limited resources.

Project Financing

The total project cost is split into four areas:

- Local cost of electricity, water, gas and medical emergency.....**U\$33.000** Provided by the **INAU**
- Internal Infrastructure..... **U\$ 230.000 American Dollars** (investment by **La Muralla**)
 - Salaries of **La Muralla** **U\$ 30.200 American Dollars** per month Provided by the **INAU**
 - Vehicle **U\$ 70.000 Dollars** Donations (received from outside by **La Muralla**)

Local cost of electricity, water, gas and medical emergency:

Within the proposed agreement we are asking **INAU** to provide the necessary premises for this project and to cover the cost of electricity, water, gas and medical emergencies. The location may be a building that is among the properties of **INAU** in the area of the City Center or Pocitos. If a location does not have the necessary characteristics, we ask **INAU** to cover the cost of rent of the building that will be ultimately selected for this project. The paid membership fees will remain a vital part of the programs. It is extremely important to maintain a significant number of members of different ages and in different socio-educational and socio-cultural realities. These partners help us in our mission to integrate children and adolescents within our programs of social inclusion. The money raised through the membership fees will be used to pay salaries of **La Muralla** employees, including young people who are part of the job placement program and including youth with disabilities.

One of the premises proposed for this project is located in Gaston Ramon 2330 esq. Bulevar Artigas. It has 51 feet of frontage and the building has 2,300 m, a main entrance and gated parking. It is zoned permitting the building of climbing walls. There are two floors with offices, bathrooms upstairs and down, heating radiator and rooms for conferences or meetings.

This space fulfills all expectations of our Project. It can even be fitted for soccer, basketball and tennis. (Photos from this locale are attached). Monthly rental price **U\$ 7.000 American Dollars** per month.

Other locations have been considered which have rental costs of about **U\$ 5.500 American Dollars** per month. However, the physical space restraints of these premises will not allow the installation of the bedrooms or the donation center. To use these premises we would have to exclude these vital services from this project.

The Climbing Center's Internal Infrastructure:

Climbing Area:

This area will be located at the area of greatest interior height, covering about 1500 square feet of climbable surface. The investment earmarked for this area will be about **U\$ 174.500 American Dollars**. This investment will be the responsibility of **La Muralla**. Attached is the virtual representation of the climbing area.

Another important factor concerning the internal infrastructure is the cost of the remodeling, major

improvements and the upkeep needed to operate the Center. The cost of these improvements will be directly related to the materials that

are needed to perform the remodel. Labor will be provided by partners of **La Muralla**, who have already proven themselves to be indispensable in past building projects. The members donate their time and labor for the greater good in the development of the project. **La Muralla** has among its members architects, engineers and interior designers who donate their time and are responsible for the project. The spaces included in this remodel will be allocated for the following facilities: Locker rooms and showers, classroom and video room, central lobby, bedrooms, kitchen and communal eating area, etc.

The estimated cost of these materials to be needed in the building project is **U\$ 32.000 American Dollars**. In order to cover this cost we will seek support from private companies interested in allocating toward a social responsibility budget.

The collection of furniture and appliances and general items required for operation of the kitchen, classroom and video center, donation center and dormitories will be the responsibility of our partners. All members would be responsible for finding businesses and individuals throughout Montevideo who will be willing to donate these items to the Center. Cost for these items estimated at: **U\$ 26.000 American Dollars**.

Salaries of La Muralla Employees:

The Center shall have the following personnel:

- Seven teachers: Five will be employees of **La Muralla** and two will be provided by the Ministry of Social Development.
- Two psychologists: One will be the employee of **La Muralla** and the other provided by Down Association of Uruguay.
- One Social Worker: Provided by MIDES.
- Two receptionists: Both the employees of **La Muralla**.
- Ten animators: Employees of **La Muralla**.
- Two persons in charge of the Donation Center: Employees of **La Muralla**.
- Two Bedroom Enforcement Personnel: Employees of **La Muralla**.
- A Mayor and Cleaning Staff: Employees of **La Muralla**.

Cost: U\$ 30.000 American Dollars. This money will be Provided by the **INAU**.

Vehicle:

The new Center has a Dodge pickup truck, Ram model, double cab, 4x4 which has been donated from abroad to support us in this project.

This truck will be vital as we need it for use in case of emergencies at the natural climbing sites. It also will be important for the transfer of the equipment and supplies necessary for the development of our outdoor activities. Photo of the truck is attached to this folder.

The Uruguayan market value of this truck is **U\$ 60.000 American Dollars**.

Following is a list of enclosed copies of documentation which is presented as a reference for our institution and our social inclusion programs.

- Ministerial Declaration of Interest by the **Ministry of Social Development** to the following programs:
- Social Integration Program aimed at at-risk children and adolescents with low incomes and troubled histories.
- Driving Assistance Program designed for people with disabilities with low incomes.
- Climbing Wall Display (Piazza Kibon).
- General Fitness Course aimed at relatives and guardians of people with disabilities with low incomes.

- Ministerial Declaration of Interest by the **Ministry of Tourism and Sports** of the following programs:
- Climbing Wall Display (Piazza Kibon)
- General Fitness Course aimed at relatives of people with disabilities with low incomes.
- Currently pending: Presidential Declaration of National Interest in this Project and the five Social Inclusion Programs being conducted by **La Muralla** in Uruguay (file number 2010/02001/00723).
- Cooperation Agreement between La Muralla and the Institute of Child and Adolescent in Uruguay, INAU.
- Report developed by **INAU** which illustrates and defines the impact that our integration programs have had on the children and adolescents served by this institution in the last four years.
- Sponsorship by **INAU** of the Climbing Wall Display (Piazza Kibon).
- Report from the **YMCA** concerning our programs at our Climbing Center there.
- Reports from the following institutions on the impact that our social inclusion programs have had on the lives of the children and adolescents who attend:
 - SOS Children's Villages
 - United Gurises.
 - Early Education Community Center "The Turtle" Our Children Program of the IM. M.).
 - Adventist Development and Relief.
 - Kids Club "Rambla France (**INAU** Protection Division).
 - Kids Club Timbúes San Vicente.
 - Kids Club Don Calabria (**INAU** Protection Division).
 - Home Antonio Machado (full-time comprehensive protection **INAU**).
 - Home Abriendo Caminos (full-time comprehensive protection **INAU**).
 - Children and Social Center Antonian.